



Institute of Actuaries of Australia

Effect of Reinsurance on Retained Risk (Theory)

A Swiss Re Presentation



Subjects Covered

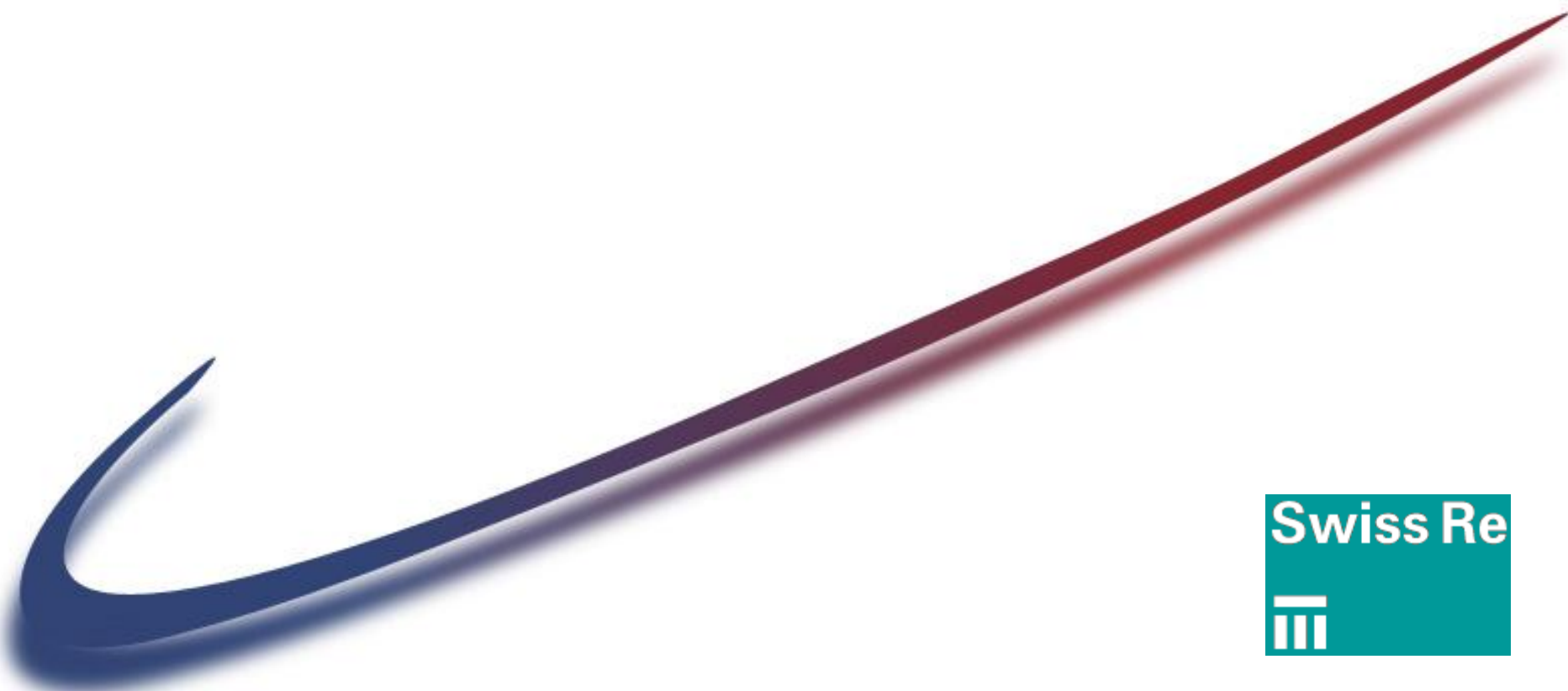
- Reinsurance
- Risk
- Making the link





Institute of Actuaries of Australia

Reinsurance



Types of Reinsurance Covered

- Proportional
 - *Quota Share Treaty*
 - *Surplus Treaty*
- Non-proportional
 - *Per Risk Excess of Loss*
 - *Catastrophe Excess of Loss*



Quota Share

- Each risk proportionally shared
 - *theoretically a proportional reduction in quantum of risk*
 - *theoretically no reduction in relative risk*
- Commission payments change this!



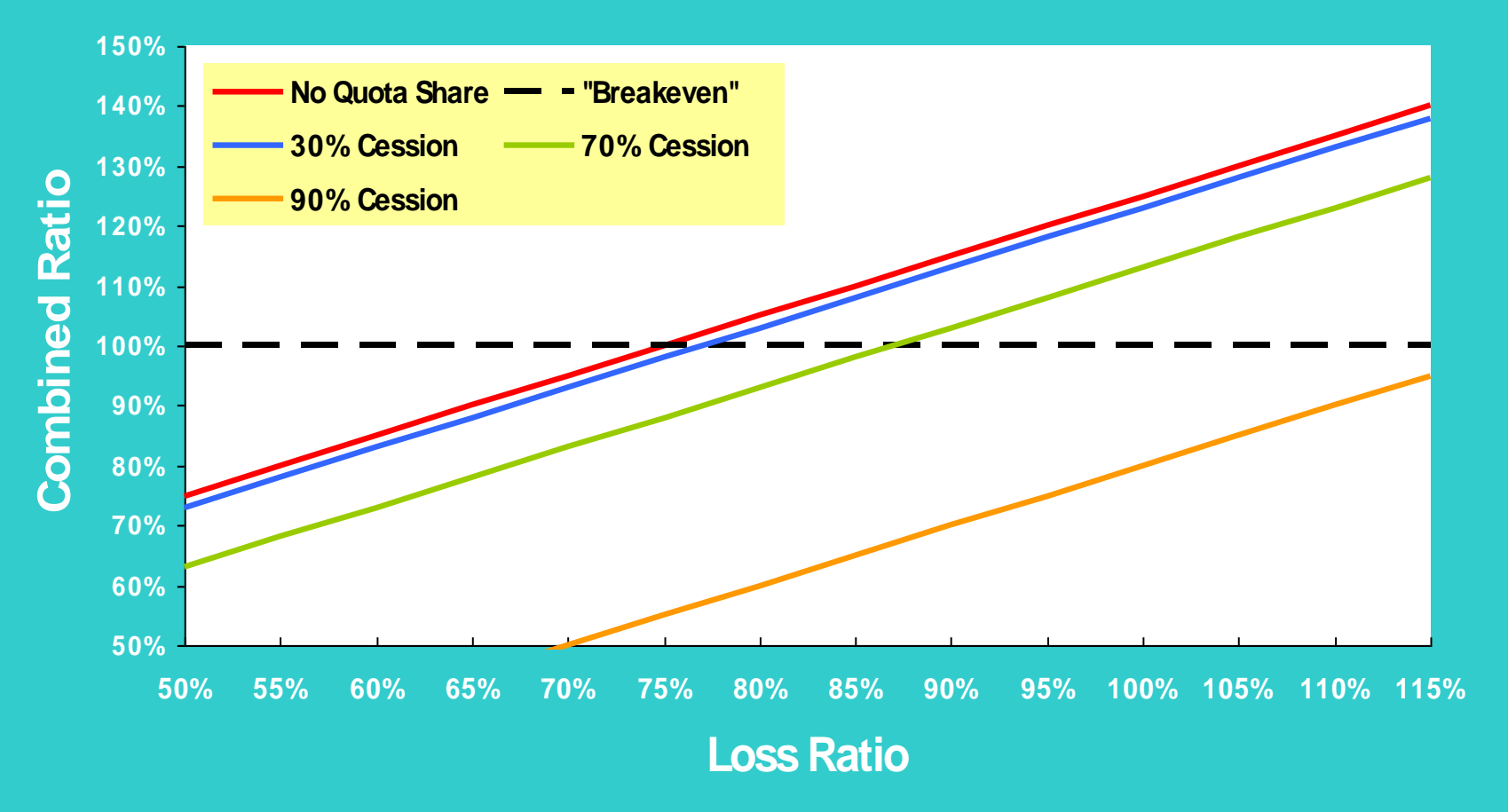
Leverage Effect

- Commission often exceeds expenses
 - *difference referred to as “leverage”*
- Ceded business positive contributor to result
 - *premiums in = premiums out*
 - *claims out = recoveries in*
 - *expenses out < commission in*

Example

- Expenses = 25%
- Commission = 30%
- “Leverage” = 5%

Leverage Effect



Sliding Scale Commission

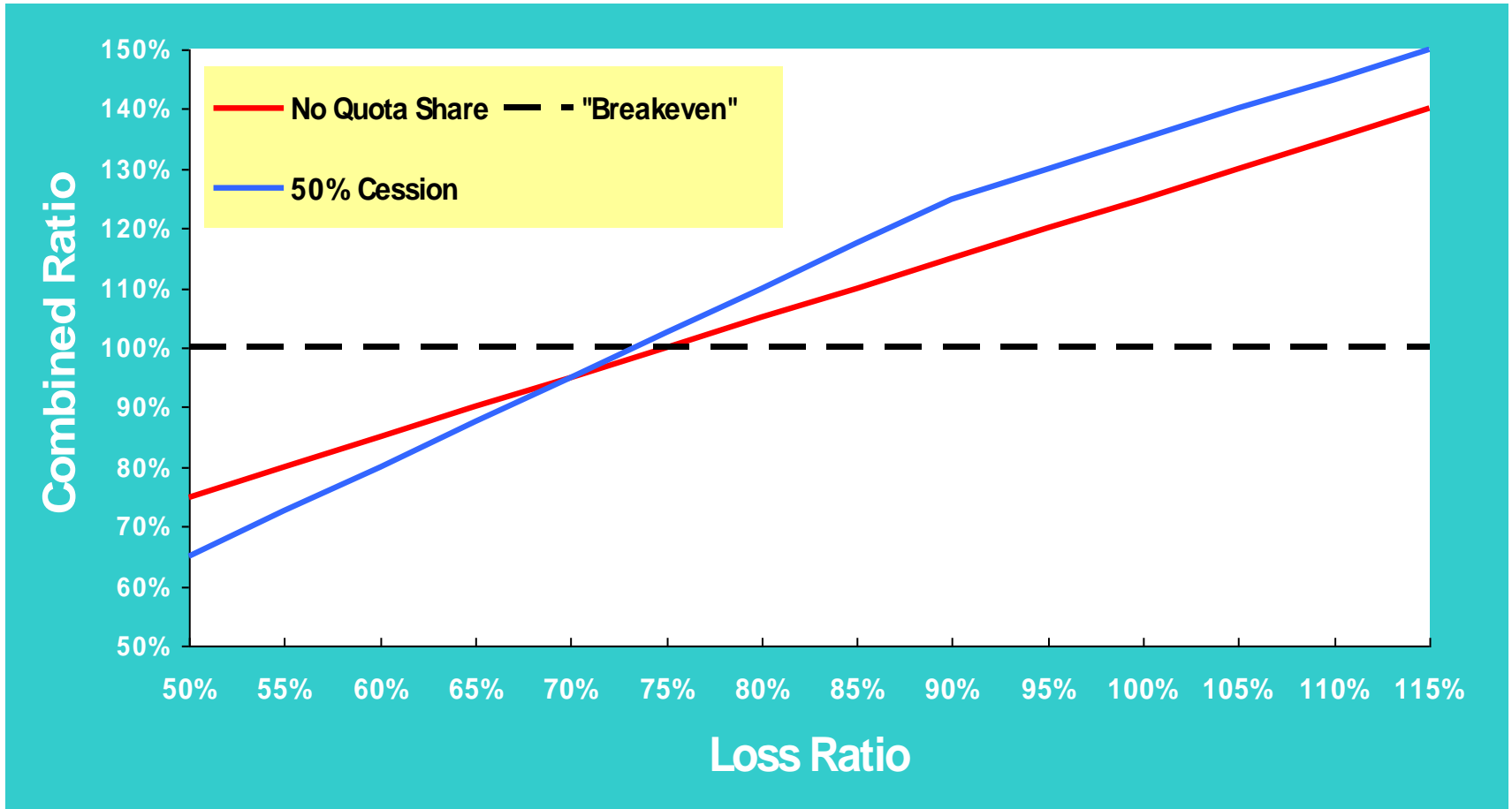
- Commission sometimes linked to loss ratio
- This can dramatically effect risk

Example

- Expenses = 25%

Commission	35%	15%
Loss Ratio	50%	90%

Sliding Scale Effect



Surplus Treaties

- Larger the risk, larger the proportion ceded
- Leverage or sliding scale effect still applies
 - *magnified due to larger percentage cession*
 - *magnified due to fixed expenses*



Summary: Proportional

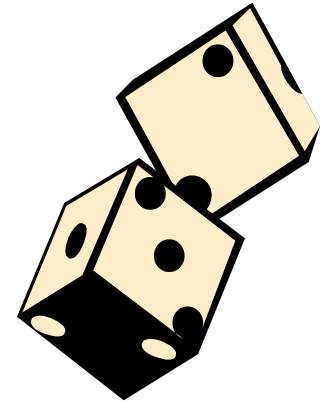
- Reduction in quantum of risk
 - *sharing of risk*
- Commission plays a key role in shaping profile



Excess Of Loss

Consider an example.....

- A game of chance
- 1, 2, 3, 4, 5
 - *You win \$10*
- 6
 - *You lose \$20*



Rating Agencies

Moody's		Standard & Poor's	
Aaa	Exceptional	AAA	Extremely Strong
Aa	Excellent	AA	Very Strong
A	Good	A	Strong
Baa	Adequate	BBB	Good
Ba	Questionable	BB	Marginal
B	Poor	B	Weak
Caa	Very Poor	CCC	Very Weak
Ca	Extremely Poor	CC	Extremely Weak
C	Lowest	R	Regulatory Action

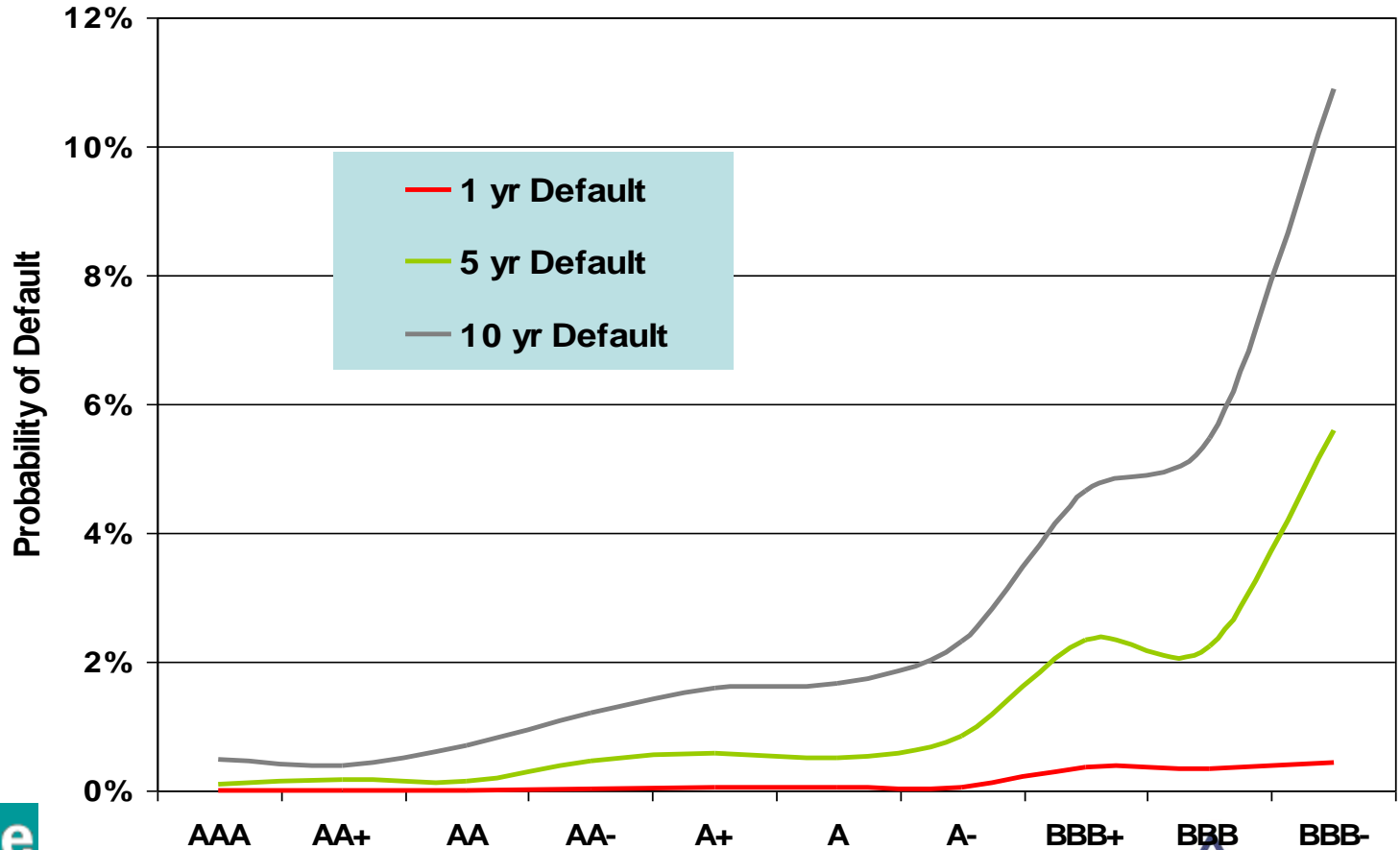
Strong ↑
 ↓ **Weak**

↑ **Secure**
 ↓ **Vulnerable**



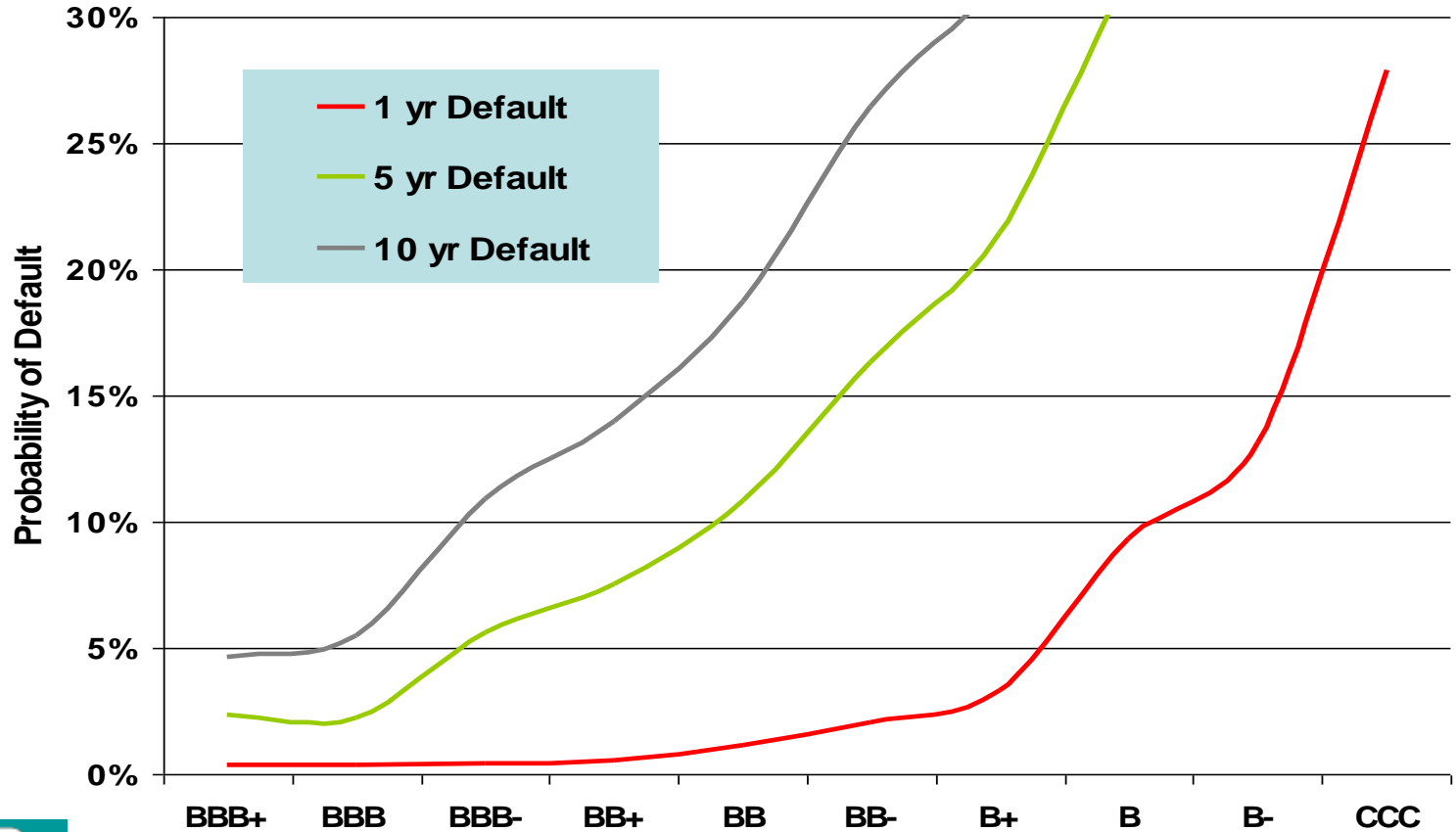
Chances of Default

Based on S&P bond default data from 1981 to 2002



Chances of Default (2)

Based on S&P bond default data from 1981 to 2002



Back to the Example

- \$10 win, \$20 lose
- 30 games a year
- Expected profit of \$150
 - $25 \times \$10 = \250 less
 - $5 \times \$20 = \100

- Default occurs when losses exceed 10
 - $20 \times \$10 = \200 less
 - $10 \times \$20 = \200
- Chances of default is 2%
 - *BB, marginal/weak*

Good
return

- 0.5% chances of default is required
 - *A, Strong*
- Equivalent to 13 losses
 - $17 \times \$10 = \170 less
 - $13 \times \$20 = \260
- \$90 Capital required



Reinsurance Effect

- \$7 recovery for every loss
- Expected Recovery
 - $5 \times \$7 = \35
- \$50 Reinsurance Premium
- Expected profit reduces to \$135

- 13 losses
 - $17 \times \$10 = \170 less
 - $13 \times \$13 = \169 less
 - \$50 (RI Premium)
- \$49 Capital Required

Return
increased
from 167%
to 270% !

Summary: Non-Proportional

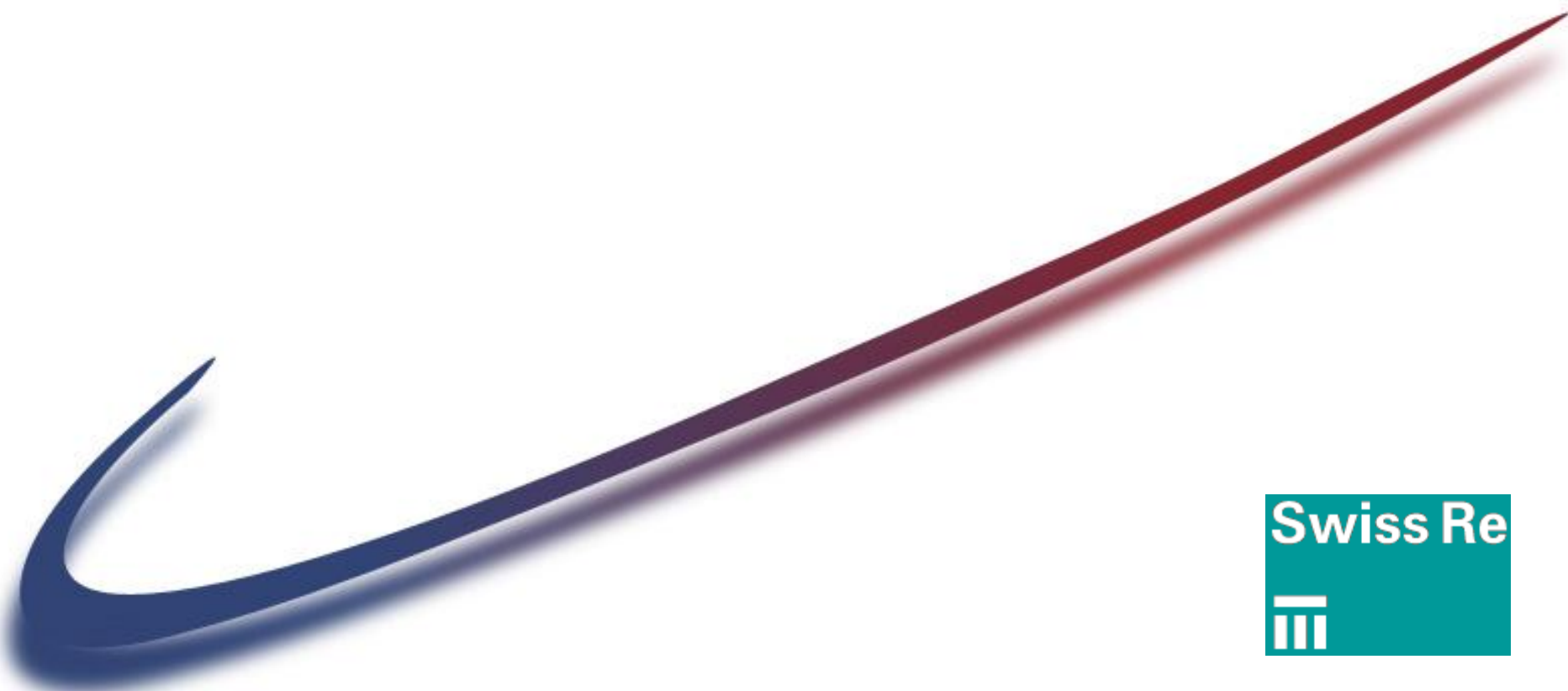
- Removes extreme downside risk





Institute of Actuaries of Australia

Risk



Types of Risk

- **Result Volatility**

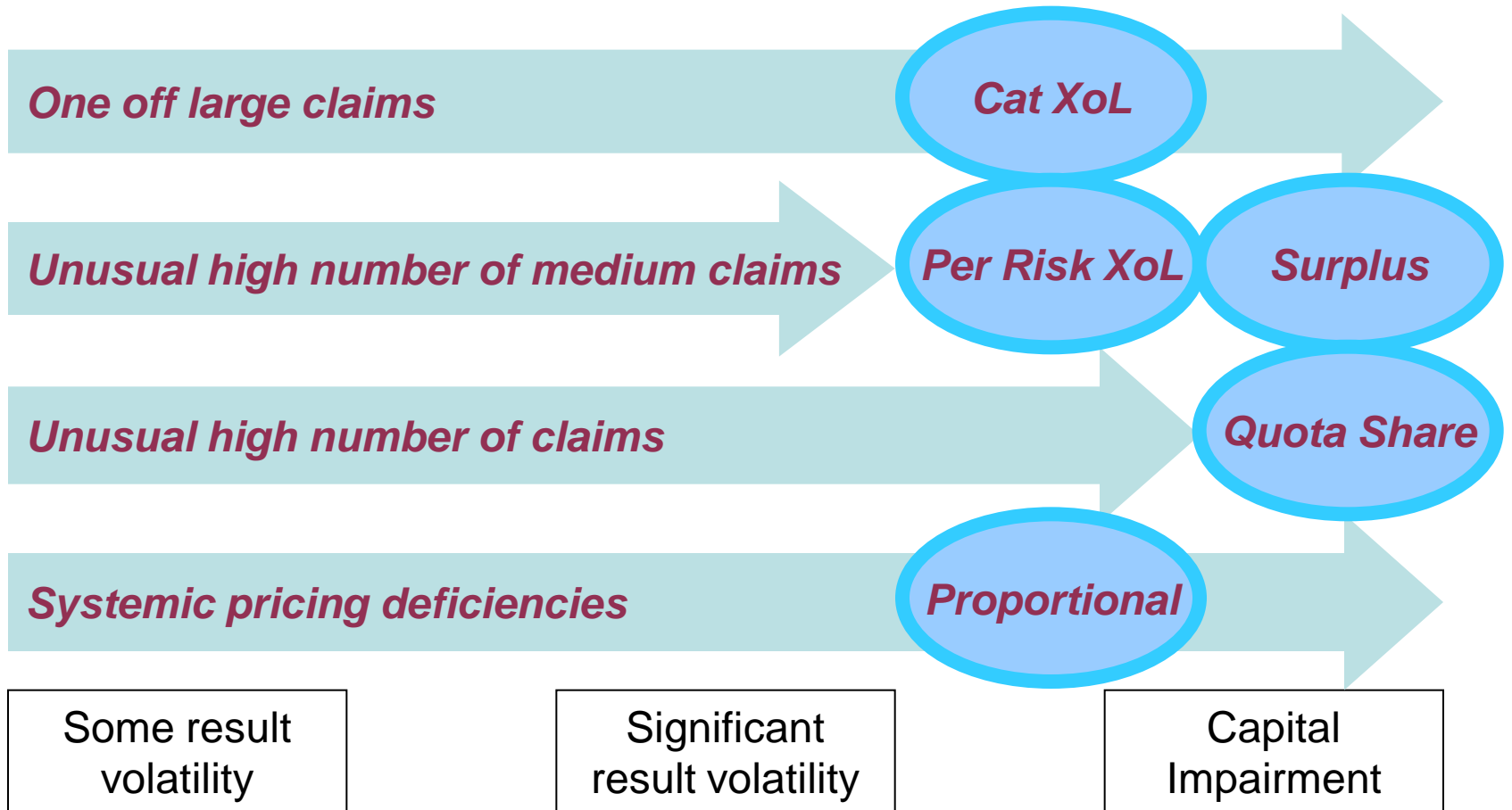
- *One off large claims*
- *Unusual high number of medium claims*
- *Unusual higher number of claims*
- *Systemic pricing deficiencies*

Extreme

- **Insufficient Capital**

- *To meet solvency requirements*
- *To meet obligations*

Relative Risk



What is important?

One off large claims

Cat XoL

Not significant concern

- *comfortable with volatility*
- *significant product diversification*

Established pricing models, stable exposure

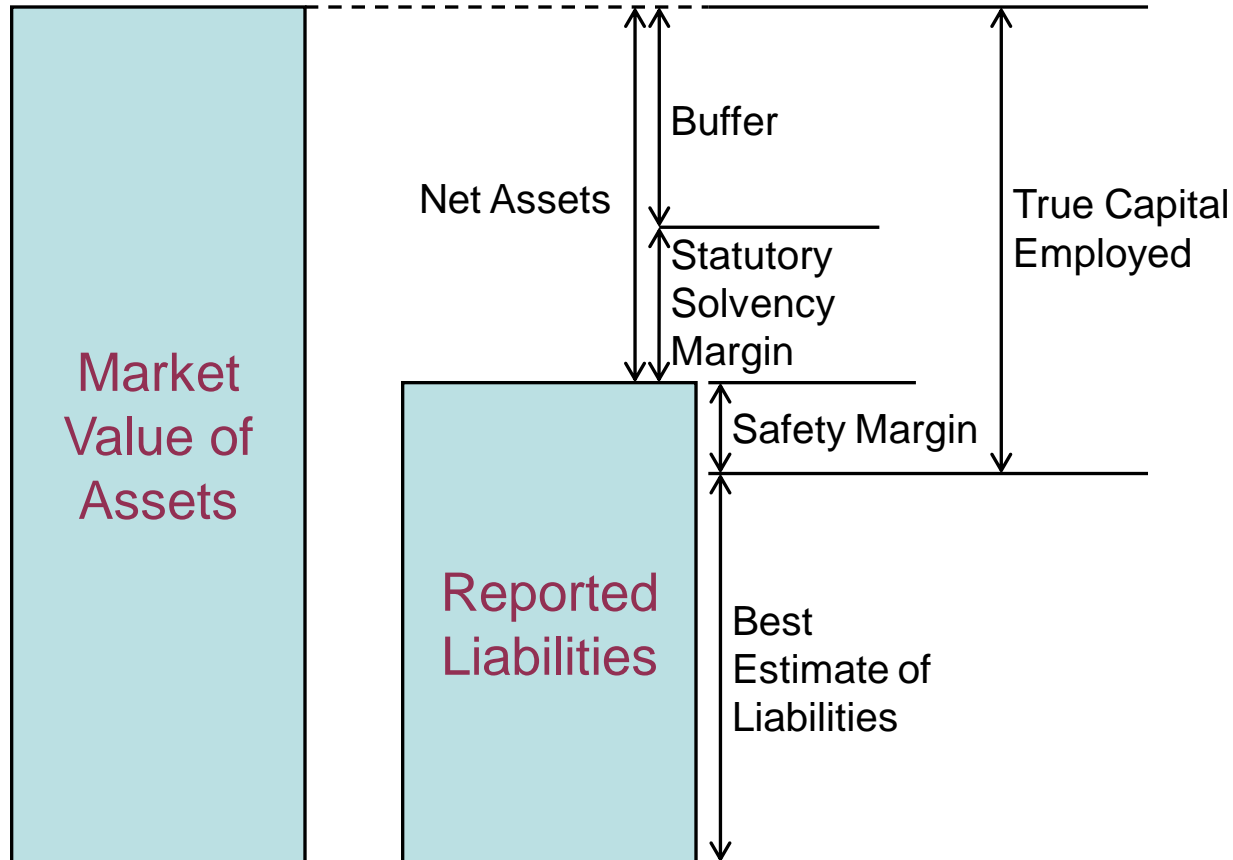
Some result
volatility

Significant
result volatility

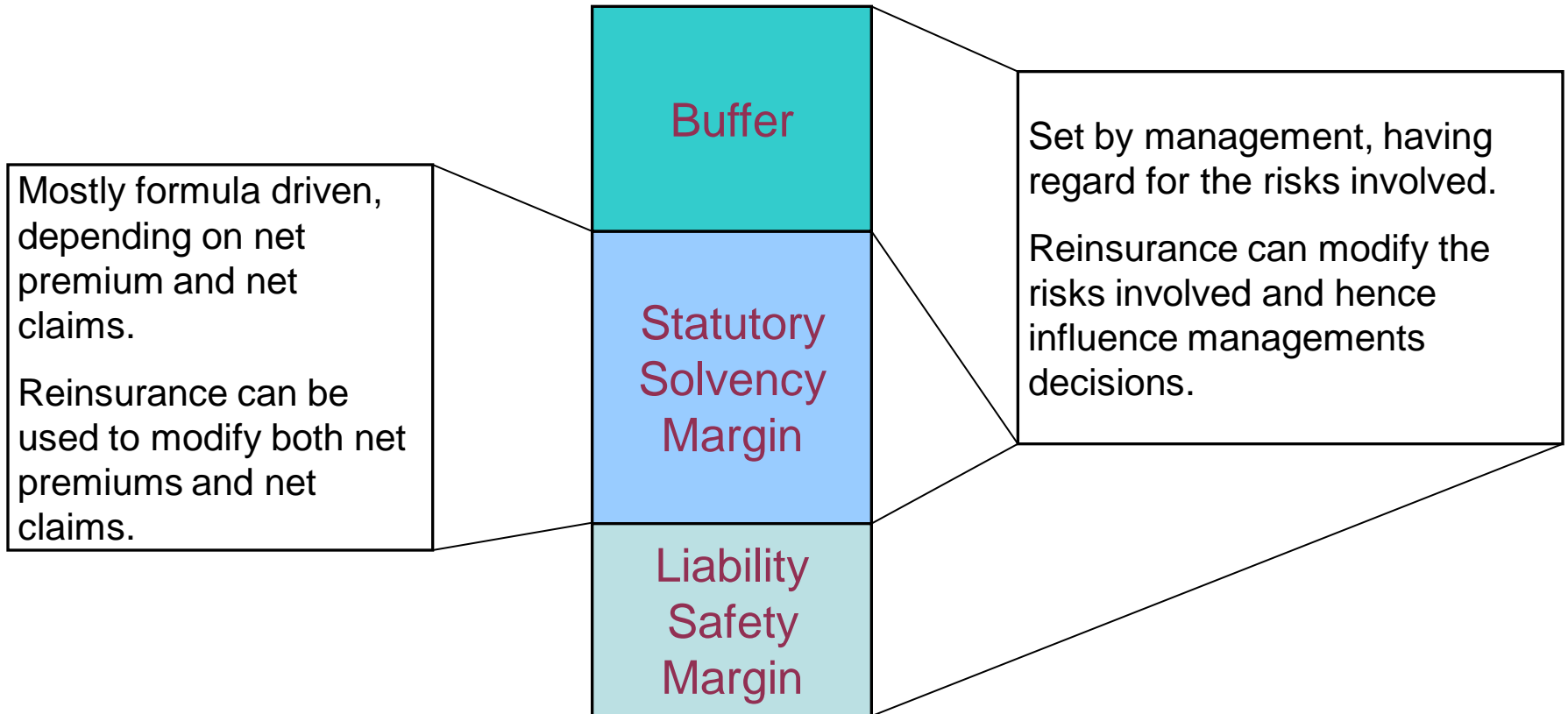
Capital
Impairment



Capital



Capital Employed



Role of Management

- Manage risk
- Manage capital
- Don't let it just happen!!!





Institute of Actuaries of Australia

Contact Details

James Attwood – Hong Kong +852 2582 3641
or usual Swiss Re contact

