

Thriving on Change

16th

**General
Insurance
Seminar**



9-12th Nov 2008
Hyatt Regency Coolum

**RECENT
INTERNATIONAL ACCOUNTING
DEVELOPMENTS**

Bob Buchanan

Dave Finnis

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Structure of Paper

- **Players**
- **Projects**
- **Issues**



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Players

- IASB
 - FASB
 - AASB
- FRC
- IAIS
- IAA
- IAAust



IAAust

- International Accounting Standards Committee
 - Established 1998
 - GI and Life actuaries
 - Support for IAAust representative on IAA Insurance Accounting Committee
 - Support for Tony Coleman on IWG
 - Engages with IASB, AASB, IAA, IAIS, etc.



Projects

- IASB
 - Insurance Contracts
 - Liabilities
 - Fair Value Measurement
 - Revenue Recognition
 - Financial Instruments
 - Conceptual Framework
- IAIS



IAIS

- Consistent and Transparent measurement support for global solvency considerations
- IAIS solvency reporting initiative
 - “Cornerstones”
 - Core principles of solvency reporting
 - “Framework”
 - Establishing the environment
 - “Roadmap”
 - Planned actions to build the framework
 - “Structure”
 - The regime needed to implement the framework



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Insurance Contracts

- Three Building Blocks
 - Expected cash flows
 - Discounting
 - Margin
- Exit or Fulfilment Value
- Profit at inception



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Issues – I

- Measurement Attribute
- Discount Rate
- Cash Flows
- Entity-Specific vs Market Based
- Reference Entity
- Risk Margin
- Apportionment of Capital
- Profit at Issue



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Issues – II

- Reinsurance
- Unit of Account
- Diversification
- Locked-in or Current Assumptions
- Renewal Assumptions
- Policyholder Behaviour
- Own Credit Risk
- Insurance Cycle



Risk Margin

- **Cost of Capital**
 - Capital
 - Rate of Return
- **Quantile**
 - Value at Risk = Probability of Adequacy
 - Conditional Tail Expectation = TVaR
- **Other Approaches**
- **Choice of Approach**



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There is More – Questions

- Measurement Attribute
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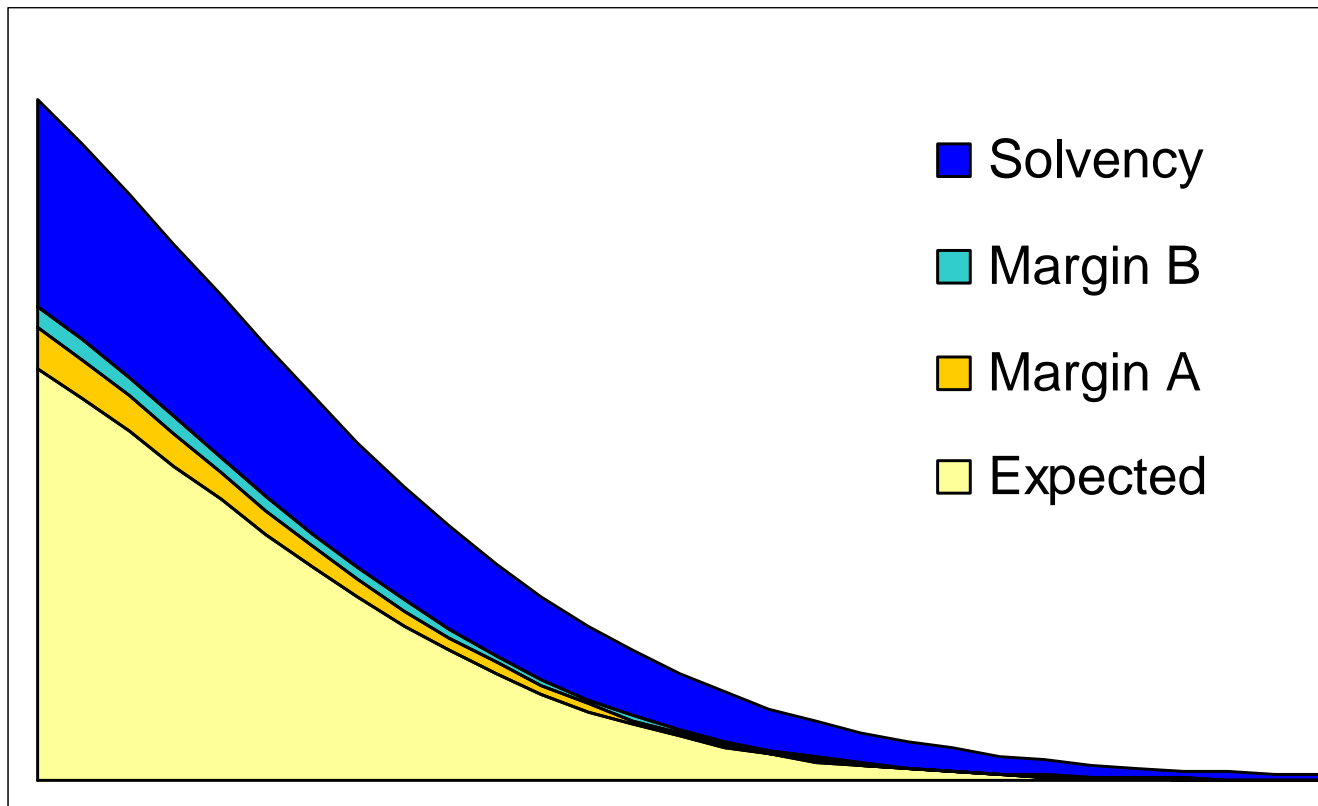
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Cost of Capital

- Required Capital
 - Expected Present Value
 - Valuation Margin
 - A – Funded out of premium profit margin
 - B – Funded by shareholders
 - Solvency Margin
- Release of margin A provides the extra return required on margin B plus solvency



Capital Run-Off





Cost of Capital Margin

$$M(t) = \int_0^{\infty} r(t+z) e^{-\delta z} dz - \int_0^{\infty} r(t+z) e^{-\rho z} dz$$

(after Hart, Buchanan & Howe equation 11.26). See the RMWG report for an equivalent discrete algorithm.

The required margin, $M(t)$, at time t is the difference between the value of future releases $r(t+z)$ at the risk free rate (δ) and the rate of return (ρ) required on capital.

Releases include margins A & B, as well as the solvency margin.

If the premium and valuation bases are the same, margin B is zero.



Cost of Capital – Practical Implementation?

- A compromise between approaches based on:
 - Frictional Cost of Capital
 - Market price of risk; and
 - “Traditional” equity risk premium views (eg CAPM or FF2F)

P Keller, S Wang, R Phillips advice to CRO Forum, July 2008

- Leads to a range for the cost of capital of 2.5% to 4.5% (in excess of “risk free”)
- But do recent capital market events affect this calibration?



Quantile Risk Measures

VaR(x) is the x-quantile of the distribution

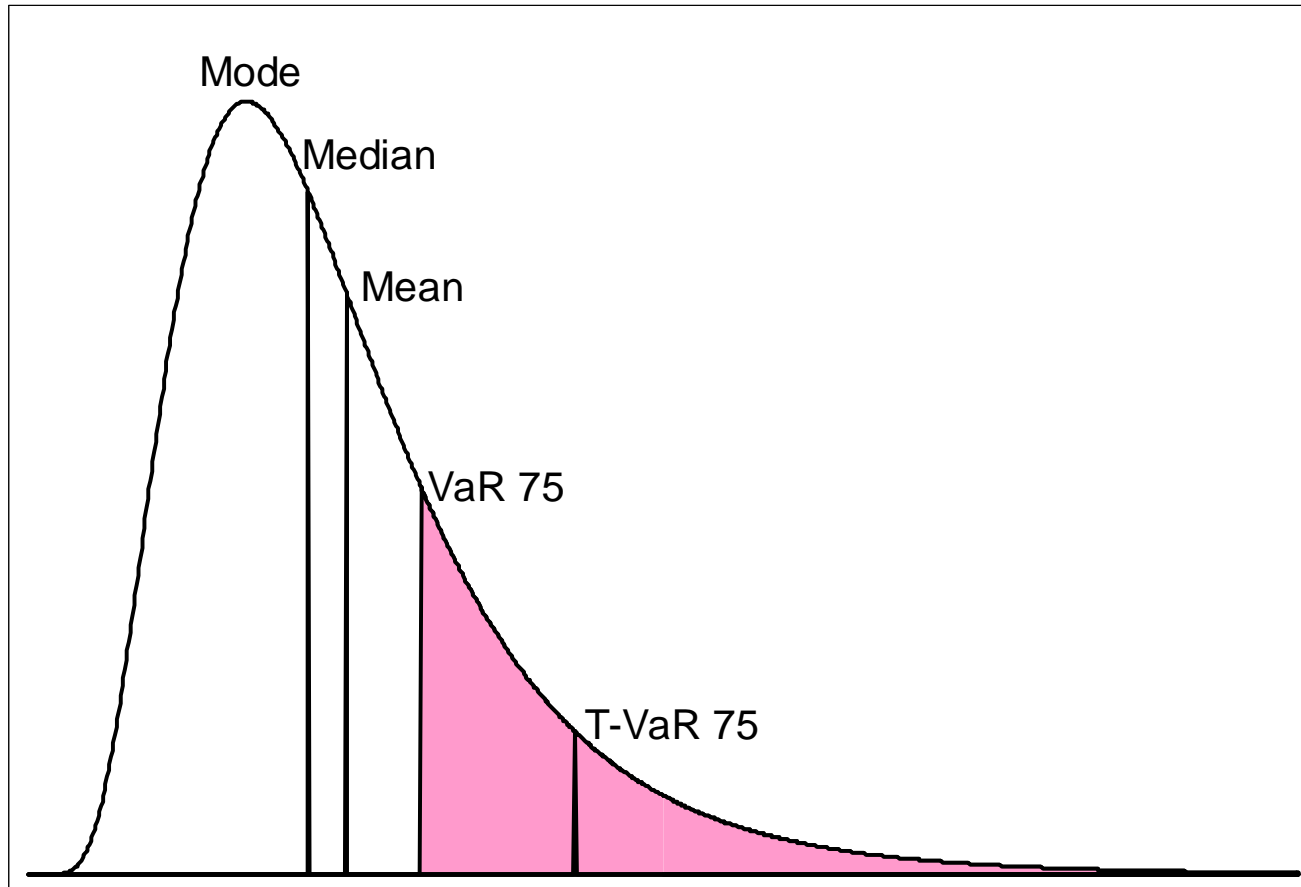
$$x = \int_{-\infty}^{VaR(x)} f(z) dz$$

TVaR(x) is the conditional mean, above VaR(x)

$$TVaR(x) = \frac{\int_{VaR(x)}^{\infty} z f(z) dz}{1 - VaR(x)}$$



Quantile Risk Measures





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Framework Project

- Phase A
 - Objectives
 - Entity Perspective
 - Capital Providers
 - Qualitative Characteristics
 - *Fundamental*: Relevance, Faithful Representation
 - *Enhancing*: Comparability, Verifiability, Timeliness, Understandability
 - *Constraints*: Materiality, Cost



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Framework Project

- Phase B
 - Definition of Elements
 - Recognition
- Phase C
 - Measurement
- Phase D
 - Reporting Entity Concept
- Phase E
 - Presentation
 - Disclosure



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Measurement Attribute

- **Entry Value**
 - Market Premium
- **Exit Value**
 - Transfer to Third Party
 - Market Based
 - Fair Value?
- **Settlement (Fulfilment) Value**
 - Run-Off
 - Entity Based



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Discount Rate

- “Risk-Free”
- General Insurance
 - Sovereign Debt
 - Swap Rates
 - Adjusted Corporate Debt
- Life Insurance
 - Liquidity Adjustments (especially for Annuities)



Cash Flows

- Unbiased estimates of probable cash flows
- Portfolio-Specific
- Entity Specific vs Market Based
 - Market basis excludes localised synergies
 - Evidence of market differences???
- Expected Value – not Most Likely



Entity Specific vs Market Based

- Market Assumptions for Observables
 - Discount Rate
 - Economic & Social Conditions, etc.
- Experience Assumptions Portfolio Based
 - Underwriting & Marketing Selection
- Expense Assumptions
 - Entity or Market?
 - But interaction of experience with underwriting, marketing & claim management



Reference Entity

- Relevant to market based assumptions and to margins
- Large multi-line insurer with market-typical capital/reinsurance structure
- Size may not make much difference if reinsurance market-typical for size



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Capital Apportionment

- Whole of Capital Covers All Liabilities
- Apportionment
 - Myers-Read
 - Butsic



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Profit at Issue

- Should it be allowed?
- If not
 - Unearned Premium
 - Profit/Service Margin on top of Risk Margin
 - Run-Off Basis?
 - Profit Margin on top of Risk, Service Margins
 - Run-Off Basis?
- What about Claim Provisions
- *cf* Life Insurance



Reinsurance

- IASB yet to come fully to grips
- Accounts show gross & recoveries, not net
- Net result is what really matters
- Uncertainty reduces asset value

BUT

- Net uncertainty less than proportional to gross uncertainty if non-proportional R/I
- Pragmatic solution needed
- Scale Net Margin for Gross & Recoveries



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Unit of Account

- Portfolio of Similar Policies, Similarly Managed
- Should not affect liability
- May do so if Diversification is misunderstood



Diversification

- Should not be an issue
- Arises because the uncertainty of a pool is less than the sum of the uncertainty of the components of the pool
- Uncertainty should be assessed on a whole entity net of reinsurance basis and apportioned



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Locked-in or Current Assumptions

- Current assumptions generally favoured by IASB for economic & experience
- Lock-in under discussion in relation to profit/service margins



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Renewal Premiums

- Mainly a life issue
- General insurance terminology of renewal for subsequent years
- Form over substance could be a problem
- Discussion mainly about rationale needed for sensible outcome



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Policyholder Behaviour

- Mainly a life issue
- Rationale needed to recognise future premiums when insurer cannot enforce payment



Own Credit Risk

- Market price of corporate risk allows for deduction for issuer default
- Anathema to insurance regulators
- Opposed by insurance industry
- Measurement attributes
 - Entry value – n/a
 - Fair value – net of OCR
 - Exit value – probably net
 - Fulfilment value – probably gross



Insurance Cycle

- Insurance premium rates vary relative to expected cost over 8-10ish year cycle
- Strongest variation for long-tail low data
- Market prices not a good guide to cost in either hard or soft market
 - Profit at issue if hard
 - Loss at issue if soft



Fair Value

- *The price at which an asset or liability would change hands in an arms-length transaction in a deep and liquid market*
- Guidance (over)emphasizes actual transactions when market is thin and parties have uneven bargaining power
- *Fair Value* is seldom fair value in times of boom or bust